

Greg Abel's role as President and CEO of Berkshire Hathaway, starting January 1, 2026, will be vast and consequential. Here's what it entails:

Strategic Leadership

- **Steward of Berkshire's Direction:** Abel will be responsible for guiding the company's overall strategy, investment philosophy, and operational priorities.
- **Capital Allocation:** He'll oversee the deployment of Berkshire's enormous cash reserves—estimated at over \$400 billion—into acquisitions, investments, and internal growth.

Operational Oversight

- **Managing 189 Subsidiaries:** These include iconic businesses like BNSF Railway, Berkshire Hathaway Energy, Dairy Queen, and Fruit of the Loom.

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Non-Insurance Operations: Abel has already been overseeing these since 2018, and will continue to manage them with full executive authority.

Investment Portfolio Management

- **Handling a Concentrated Portfolio:** He inherits a \$307 billion investment portfolio, with over 50% concentrated in just three stocks—Apple, Bank of America, and American Express.
- **Potential Shifts in Strategy:** While Abel is expected to follow Buffett's general playbook, analysts anticipate he may diversify or rebalance the portfolio over time.

Cultural and Legacy Stewardship

- **Upholding Buffett's Legacy:** Abel will be tasked with maintaining the culture of decentralized management and long-term thinking that Buffett championed.

- **Chairman Collaboration:** Warren Buffett will remain Chairman of the Board, providing continuity and mentorship, though Abel will have full executive control.